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2 2 APR 1981

MEMORANDUM FOR: Chairman, Honor and Merit Awards Boar	ırd
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VIA:

Deputy Director for Administration

25X^{*}R^{OM}:

Director of Training and Education

SUBJECT:

Recommendation for the Award of a Meritorious Unit Citation to the Operations Training Division,

25X1

- It is recommended that the Operations Training 25X4vision, , be awarded a Meritorious Unit Citation for its exceptional response to extraordinary training requirements placed upon it during the past year.
 - With the realization that a critical personnel shortage in the Agency, particularly in the Directorate of Operations (DO) would soon seriously affect the Agency's capability to fulfill its mission, an intensive program was launched to recruit new personnel to fill the vacuum in manpower resources. The program met with success. Having generally succeeded in recruiting the personnel to fill the Agency's depleted ranks, the need remained to train these new officers as rapidly as possible. OTD was given the task, particularly with respect to training the officers destined for the DO.
 - Whereas Operations Course (OC) classes in the recent past had been at a level of approximately 25 students per course, the number of students in OC 1-80 (17 September 1979 to 25 January 1980) radically jumped to 74 students for Part I and 62 students for Part II of the OC. Recognizing that the facilities and OTD manpower were not adequate to sustain the training of such large groups over a long period, the decision was made to conduct three OCs consisting of at least 50 students each per year. OC 2-80 (17 March to 13 June 1980) and OC 1-81 (28 July to 14 November 1980) consisted of 53 students for the major portion of the course. OC 2-81 (17 November 1980 to 20 March 1981) consisted of 48 students. This three-course per year schedule will result,

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SUBJECT: Recommendation for the Award of a Meritorious Unit Citation to the Operations Training Division,

25X1

however, in having a 48- to 50-student OC constantly in session from 28 July 1980 to 3 July 1981, with no interlude for preparation between courses, and no respite other than over the Christmas holidays for the instructor and training assistant staff. The situation was exacerbated by the need to continue with the normal schedule of all other courses presented by OTD-the Clandestine Operations Orientation Course, the Field Operations Support Course, the Operations Management Seminar, the Countering Terrorist Tactics Course, the Special Operations Training Course, the Military Operations Training Course, the Military Operations Training Course, the Military Operations Seminar, and the Field Intelligence Reports and Requirements Course. In order to maintain the traditional curriculum of the OC under the new schedule, it was necessary to increase the evening and weekend training activity over and above the already sizable amount of such time required of students and staff alike.

4. These additional training responsibilities over the course of the past year were handled with excellence. This was accomplished despite the fact that, additionally, a very high

5. Only through dedication of the highest order on the part of all OTD staff members was it possible to accomplish the operations training mission of OTD without any deterioration in the quality of training presented. The achievement was even more commendable in that it was accomplished without any increase in the OTD staff. Indeed, it was accomplished with even fewer

SUBJECT:	Recommendation for the Award of Unit Citation to the Operations	f a Meritorious s Training Division,
25X1		
losses as	normal complement of staff, as (a result of the deaths of two s ement of several others.	OTD had suffered staff members and
part of O' sustained the OTD to placed up	In recognition of the extraording ID staff members, the exceptions professionalism during the pasts meet the unusually heavy trained it, it is recommended that Office Unit Citation.	al teamwork and the t year, which enabled ning requirements
Attachmen	t	
CONCUR:		*
/\ /s/	William N. Hart	27 APR 1981
Deputy Di	rector for Administration	Date
25X¢/OTD	ngn (10 Apr 81)	
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